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CONTRACTOR PERFORMANCE ASSESSMENT REPORT (CPAR)

Construction

Name/Address of Contractor: Company Name: ATWOOD HAY INCORPORATED **Division Name:** Street Address: 321 ALTA VISTA AVE City: ROSEVILLE State/Province: CA Zip Code: 956781701 Country: USA CAGE Code: DUNS Number: 193535155 PSC: Z2NZ NAICS Code: 238210 Evaluation Type: Final Contract Percent Complete: 100 Period of Performance Being Assessed: 10/18/2013 - 08/11/2015 Contract Number: W9128A13C0005 Business Sector & Sub-Sector: Construction Contracting Office: W9128A Contracting Officer: JENNIFER KO Phone Number: 808-835-4378 Location of Work: Castner Electrical Substation, Schofield Barracks, Oahu, Hawaii, Award Date: 09/26/2013 Effective Date: Completion Date: 09/30/2015 Estimated/Actual Completion Date: 08/11/2015 Total Dollar Value: \$7,962,205 Current Contract Dollar Value: \$7,962,205 Complexity: Medium Termination Type: None Competition Type: Full and Open Competition Contract Type: Firm Fixed Price Key Subcontractors and Effort Performed: DUNS: Effort: DUNS: Effort:

DUNS:

Effort:

Project Number:

Project Title:

FY13 OMA Pkg A-004 Repair Castner Substation

Contract Effort Description:

Replace two 46KV oil circuit breakers and associated components and controls. Replace four each 5-MVA transformers. Replace two each air switches with associated components. Replace 46 kV PTs and CTs. Replace existing access cover to the switchgear vault. Provide spill containment for the battery banks located inside substation building.

Small Business Utilization:

Does this contract include a subcontracting plan? No

Date of last Individual Subcontracting Report (ISR) / Summary Subcontracting Report (SSR): N/A

Evaluation Areas	Past Rating	Rating
Quality:	N/A	Exceptional
Schedule:	N/A	Exceptional

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Cost Control:	N/A		N/A
Management:	N/A		Exceptional
Utilization of Small Business:	N/A		N/A
Regulatory Compliance:	N/A		Very Good
Other Areas:			
(1) SAFETY:			Exceptional
(2):			N/A
(3):			N/A

Variance (Contract to Date):

Current Cost Variance (%): Variance at Completion (%): Current Schedule Variance (%):

Assessing Official Comments:

QUALITY: The quality of workmanship was exceptional and was evident by the completed project. Their quality control manager/project manager fully understood the features of work and instilled controls to produce the highest of quality. The quality controls were clearly articulated within the Contractor's quality control plan and followed by all to produce superior workmanship. The Contractor did an excellent job in executing the work. The quality of work was well executed and did not have any problems when turning over the work at the substation.

SCHEDULE: The Contractor did a great job in the execution of their work. The Contractor actions in scheduling critical power outages were excellent and minimized the disruption to the installation. The work performed during the power outages were well planned and always completed within the time frame requested. The submission of required scheduling documentation was timely and accurate. The completion of punch list items were exceptional because the project was accepted with minor deficiencies during the final inspections and ahead of schedule. The Contractor submitted updated and revised progress schedules during every request for progress payment.

MANAGEMENT: The management staff was extremely effective and easy to work with. Their management used resources well and subcontractors were always coordinated and responsive. As a result, changes to the contract were minimal and did not impact the project schedule. The Contractor displayed a positive attitude and focused on partnering when issues surfaced. They managed their resources and personnel in an exceptional and outstanding manner which resulted in having a competent job site team that was very cooperative and responsive. Their management staff kept the project moving forward. The Contractor did a great job in keeping the construction site clean and ready for final inspection. They set the standard early on in the project to have great communications, excellent project results and a collective team working to deliver the on schedule and within budget.

REGULATORY COMPLIANCE: The Contractor did a good job in complying with laws and regulations.

OTHER AREAS: The Contractor excelled in the preparation and implementation of their safety plan which was evident with no accidents. The Contractor instilled a very effective safety culture. It was clearly understood that everyone was responsible for safety. The Contractor consistently resolved and corrected safety deficiencies in a very timely manner.

ADDITIONAL/OTHER: The overall evaluation is rated as EXCEPTIONAL. The Contractor was rated as exceptional in the areas of quality, schedule, management and safety. They were also rated as very good for regulatory. The Contractor excelled in proper planning, execution of work and management. Their philosophy on teaming and cooperation mitigated potential Government delays and kept the project on track for an early completion. They managed their resources and personnel in an exceptional and outstanding manner which resulted in having a competent job site team that was very cooperative and responsive.

RECOMMENDATION:

Given what I know today about the contractor's ability to perform in accordance with this contract or order's most significant requirements, I would recommend them for similar requirements in the future.

Name and Title of Assessing Official:

Name: DARREN CARPENTER

Title: Resident Engineer

8/10/2017

Organization: US Army Corps of Engineers, Honolulu Phone Number: 808-835-4210 Email Address: darren.h.carpenter@usace.army.mil Date: 01/13/2016

Contractor Comments:

ADDITIONAL/OTHER: Atwood Hay Inc. is proud to have completed this project on time, on budget, and with no accidents. We would like to recognize our key team members: HMS Construction and Lawson & Associates. Their dedication to quality and safety led us to achieve our goal of delivering reliable power to the soldiers and military families at Schofield Army Barracks. The Honolulu Corps of Engineers' commitment to our Partnering relationship was outstanding and we look forward to working with them on more projects.

CONCURRENCE: I concur with this evaluation.

Name and Title of Contractor Representative:

Name: GLENDA HAY Title: President Phone Number: 9162572747 Email Address: glenda@atwoodhay.com Date: 01/19/2016

Review by Reviewing Official:

Review by Reviewing Official not required.

Name and Title of Reviewing Official:

Name: Title: Organization: Phone Number: Email Address: Date:

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